Response Rates

* For help understanding this visualization, see video tutorial on Response Rates.

		overall	tenured	pre- ten	ntt	full	assoc	men	women	white	foc	asian	urm
University of Arizona	population responders response rate	2100 886 42%	953 456 48%	361 192 53%	786 238 30%	667 299 45%	449 212 47%	1225 476 39%	873 408 47%	1476 651 44%	489 217 44%	211 84 40%	278 133 48%
Selected Comparison Institutions	population responders response rate	12227 5130 42%	6490 2798 43%	1737 736 42%	4000 1596 40%	4568 1988 44%	2996 1324 44%	5924 2762 47%	3969 2324 59%	7285 3861 53%	2582 1203 47%	1350 557 41%	1232 646 52%
All	population responders response rate	88084 40753 46%	47667 22838 48%	17492 8381 48%	22925 9534 42%	27224 12793 47%	25085 12097 48%	49920 21628 43%	35793 19054 53%	63444 31285 49%	22198 9390 42%	11409 4344 38%	10789 5046 47%

Selected Comparison Institutions

You selected five institutions as peers against whom to assess your COACHE Survey results. The results at these institutions are included throughout this report in the aggregate or, when cited individually, in random order. Your peer institutions are:

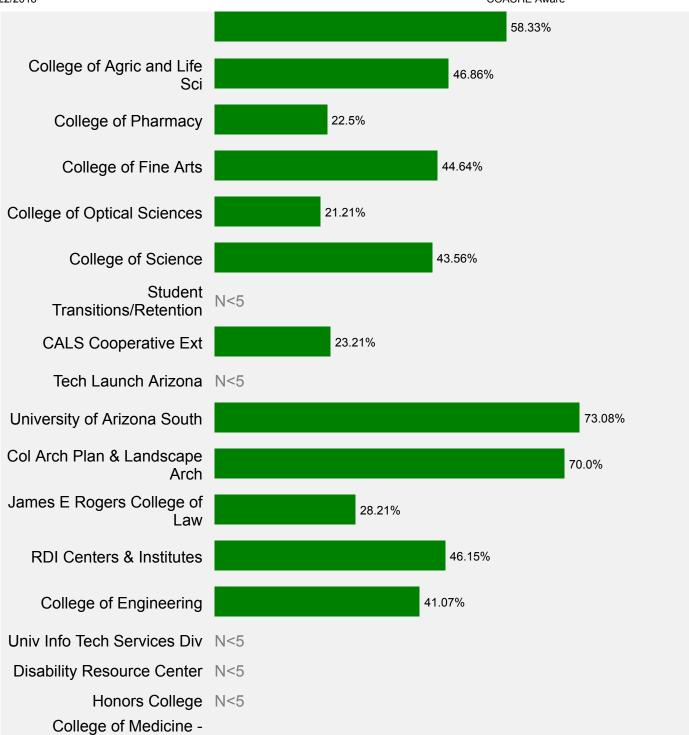
- North Carolina State University (2018)
- University of California, Davis (2017)
- University of Missouri Columbia (2016)
- University of North Carolina Chapel Hill (2018)
- University of Texas at Austin (2017)

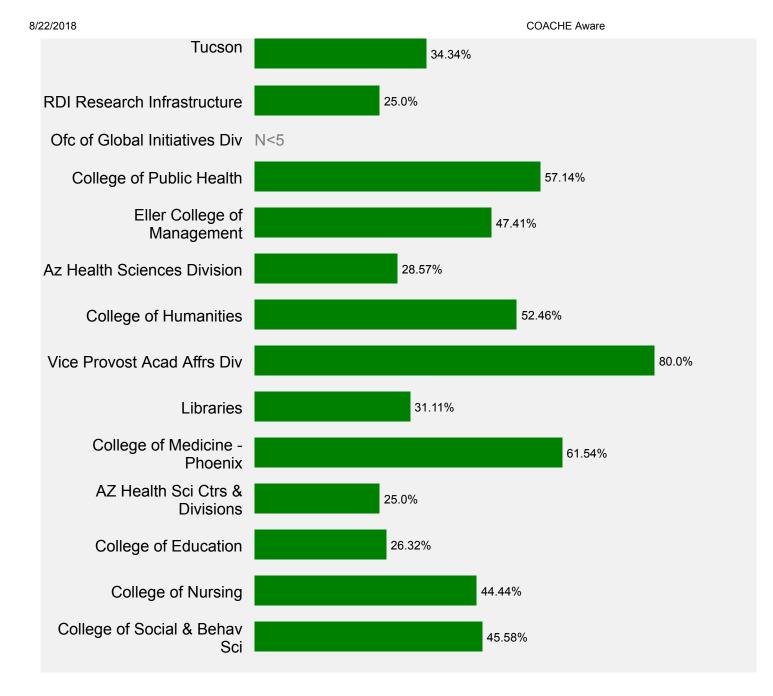
Divisional Response Rates

RDI Museums Division









5.0 4.5 0 4.0 - 8 00 0 0 3.5 8 0 0 8 00 ٠ 0 6 3.0 8 0 0 2.5 0 2.0 1.5 1.0 Facilities and Work Resources Personal and Family Policies Health and Retirement Benefits Mentoring Tenure Policies Departmental Quality Nature of Work: Research Interdisciplinary Work Collaboration Tenure Expectations: Clarity Promotion to Full Leadership: Senior Governance: Productivity Departmental Collegiality Departmental Engagement Appreciation and Recognition Nature of Work: Service Nature of Work: Teaching Leadership: Divisional Leadership: Departmental Leadership: Faculty Governance: Trust Governance: Shared Sense of Purpose Governance: Understanding the Issue at Hand Governance: Adaptability

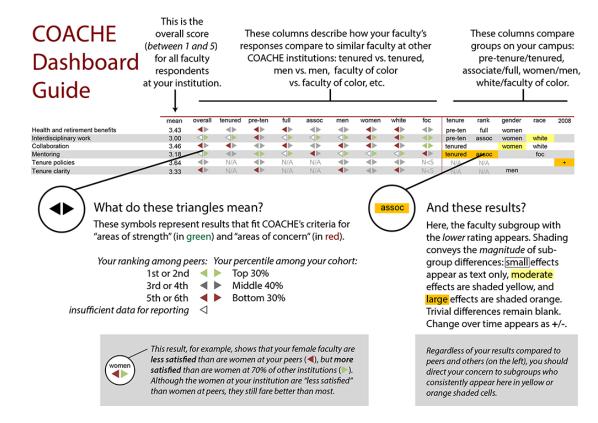
Black Diamond: 2018 Responses

• Black Line: 2013 Responses

• Circles: Peer Institution Responses (North Carolina State U, U of California Davis, U of Missouri, U of North Carolina, and U of Texas at Austin)

• Green, Grey and Red Bands: top 30%, mid 40%, and bottom 30% of Cohort Institutions (109 other universities who did the COACHE Survey)

Benchmarks Dashboard



			results co results co									in GREEN n in RED	N					n campus d med. (.3)			
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Nature of Work: Research	3.29													tenured		assoc	women		white	urm	+
Nature of Work: Service	3.30														tenured	assoc	women	foc	white	urm	
Nature of Work: Teaching	3.75													pre-ten		assoc		foc		urm	
Facilities and Work Resources	3.60														tenured	assoc		foc		urm	+
Personal and Family Policies	3.42														tenured	assoc		foc		urm	+
Health and Retirement Benefits	3.87													pre-ten	tenured			foc	asian	urm	
Interdisciplinary Work	2.72															assoc	women		white	urm	-
Collaboration	3.69													pre-ten	ntt	assoc	women	foc		urm	
Mentoring	3.16													tenured	tenured	assoc		foc	white	urm	+
Tenure Policies	3.46		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		+
Tenure Expectations: Clarity	3.19		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Promotion to Full	3.82			N/A	N/A									N/A	N/A	assoc	women	foc		urm	+
Leadership: Senior	3.00													tenured	tenured	assoc			white	urm	-
Leadership: Divisional	3.05													tenured	tenured				white	urm	
Leadership: Departmental	3.48													tenured	tenured		women		white	urm	
Leadership: Faculty	2.99													tenured	tenured			foc	white	urm	N/A
Governance: Trust	2.92														tenured	assoc		foc	white	urm	N/A
Governance: Shared Sense of Purpose	2.98													tenured	tenured				white	urm	N/A
Governance: Understanding the Issue at Hand	2.85														tenured				white	urm	N/A
Governance: Adaptability	2.79													tenured	tenured				white	urm	N/A
Governance: Productivity	2.90													tenured	tenured		men		white	urm	N/A
Departmental Collegiality	3.75																	foc		urm	
Departmental Engagement	3.51													pre-ten	ntt	assoc		foc	white	urm	+
Departmental Quality	3.62													tenured	ntt	assoc		foc		urm	+
Appreciation and Recognition	3.25													tenured	tenured	assoc	women	foc	white	urm	

			r results c r results c						ļ		strength i of concerr										n campus d med. (.3)						
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Nature of Work: Research	3.29						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					other	Soc		Bio	VPA	other	other		other	Edu	Med		+
Nature of Work: Service	3.30						\rightarrow		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc		other	VPA	other		other	other			Oth	
Nature of Work: Teaching	3.75						\rightarrow		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$		-			other	Soc		other	other		other		other		Med	Oth	
Facilities and Work Resources	3.60						<		$\triangleleft \blacktriangleright$	\triangleleft					other		Phy		VPA		other		other	other	Med		+
Personal and Family Policies	3.42						\triangleleft		\triangleleft	\triangleleft						Soc	Phy	Bio	VPA	ECM	other		other	other	other		+
Health and Retirement Benefits	3.87						\triangleleft		\triangleleft	\triangleleft					Hum		Phy	other		ECM	other		other		other		
Interdisciplinary Work	2.72						\rightarrow			$\triangleleft \blacktriangleright$						Soc		other	VPA	other	other	other	Bus	Edu	Med		-
Collaboration	3.69						\rightarrow		\triangleleft	$\triangleleft \blacktriangleright$					Hum	Soc	other	other	VPA		other		other	other	Med	Oth	
Mentoring	3.16						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$							Phy			ECM	other		other	Edu	Med	other	+
Tenure Policies	3.46				\triangleleft	N<5	\triangleleft	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	\triangleleft	\rightarrow	\triangleleft	N<5	$\triangleleft \blacktriangleright$		other		N<5	other	other		Agr	other	Edu	N<5		+
Tenure Expectations: Clarity	3.19				\triangleleft	N<5	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	\triangleleft	\rightarrow	\rightarrow	N<5	$\triangleleft \blacktriangleright$	Hum	other		N<5				Agr	other	Edu	N<5		
Promotion to Full	3.82						\rightarrow		\triangleleft	$\triangleleft \blacktriangleright$					other		other		other	ECM	other	Agr	other	Edu	Med	Oth	+
Leadership: Senior	3.00						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft						Soc		Bio					other	other		other	-
Leadership: Divisional	3.05						<		\triangleleft	\triangleleft					other	Soc		Bio	other			Agr	other	other	Med	Oth	
Leadership: Departmental	3.48						\rightarrow		\triangleleft	$\triangleleft \blacktriangleright$							Phy	other	VPA		HHE		other	Edu	other	Oth	
Leadership: Faculty	2.99						\rightarrow		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$						Soc	Phy		other		other		other	Edu	other		N/A
Governance: Trust	2.92						$\triangleleft \blacktriangleright$		\rightarrow	$\triangleleft \blacktriangleright$					Hum	Soc	Phy	Bio			other		other		other	other	N/A
Governance: Shared Sense of Purpose	2.98						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft					Hum	Soc		Bio	other		other		other	Edu	other		N/A
Governance: Understanding the Issue at Hand	2.85						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc			other		other		other	Edu	other	other	N/A
Governance: Adaptability	2.79						<		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$						Soc					other		other				N/A
Governance: Productivity	2.90						\rightarrow		\triangleleft	$\triangleleft \blacktriangleright$						Soc	Phy	other	other				other	other	other		N/A
Departmental Collegiality	3.75						\rightarrow		\rightarrow	\triangleleft					Hum		Phy	other	other	ECM	other		other	other	Med	Oth	
Departmental Engagement	3.51						\triangleleft			\triangleleft								other	other	ECM	other	Agr	other	Edu	other	Oth	+
Departmental Quality	3.62						\triangleleft	•	\triangleleft	$\triangleleft \blacktriangleright$					Hum	other				ECM	other		other		Med	Oth	+
Appreciation and Recognition	3.25						\triangleleft		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc	other	other	other		other		other		Med	Oth	

			r results co r results co							Areas of Areas	strength of concer	in GREE! n in RED	N						lifferences Irg. (.5)		
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Nature of Work: Research	3.29													tenured		assoc	women		white	urm	+
Time spent on research	3.55														ntt	assoc	women	white	white		+
Expectations for finding external funding	3.12														ntt	assoc	women		white	urm	
Influence over focus of research	4.27														ntt	assoc		foc	asian	urm	
Quality of grad students to support research	3.35													pre-ten					white	urm	
Support for research	2.93													tenured	tenured		women		white	urm	+
Support for engaging undergrads in research	3.05													tenured		assoc	women	foc	white	urm	+
Support for obtaining grants (pre-award)	3.21														ntt	assoc	women		white	urm	+
Support for maintaining grants (post-award)	3.23													pre-ten	ntt	assoc	women	white	white		+
Support for securing grad student assistance	2.88																women		white	urm	+
Support for travel to present/conduct research	3.19													tenured	tenured	assoc	women	white	white		+
Availability of course release for research	2.81														ntt	assoc	women		white	urm	
Nature of Work: Service	3.30														tenured	assoc	women	foc	white	urm	
Time spent on service	3.54								•		•			pre-ten	tenured	assoc	women	foc		urm	
Support for faculty in leadership roles	2.92													pro ten	tenured	assoc	women	foc	white	urm	+
Number of committees	3.44		•••	.		•		•			•			tenured	tenured		women	foc	white	urm	
Attractiveness of committees	3.46					-	-							tonarou	tenured	assoc	women	foc	white	urm	
Discretion to choose committees	3.46									<u>،</u>				pre-ten	tonaroa	assoc	women	100	white	urm	
Equitability of committee assignments	3.00													proton	tenured	assoc	women	foc	white	urm	
Number of student advisees	3.63	•				-		•						pre-ten	tonaroa	assoc	women	100	white	urm	
Support for being a good advisor	2.81													pro ten	tenured	assoc	women	foc	white	urm	N/A
Equity of the distribution of advising responsibilities	2.91	•	•	•	•	•	•	•	•	•	•	•	•	tenured	tenured	assoc	women	100	white	urm	N/A
Nature of Work: Teaching	3.75													pre-ten		assoc		foc		urm	
Time spent on teaching	3.94					•				•	•			pre-ten	tenured	assoc	women		white	urm	
Number of courses taught	3.92													pre-ten	ntt	assoc	women			urm	
Level of courses taught	4.05													pre-ten	ntt	assoc	women	foc		urm	
Discretion over course content	4.34					-								p	ntt	assoc		foc	asian	urm	
Number of students in classes taught	3.78									•	•			pre-ten		assoc		foc		urm	
Quality of students taught	3.33													pre-ten	tenured	assoc	men	foc	asian	urm	
Equitability of distribution of teaching load	3.14				•	•				•	•			p		assoc	women		white	urm	+
Quality of grad students to support teaching	3.45			-										pre-ten	tenured	assoc				urm	
Teaching schedule	4.07													pre-ten		assoc					N/A
Support for teaching diverse learning styles	3.62									. ⊲⊳				pre-ten	tenured						N/A
Support for assessing student learning	3.68														tenured						N/A
Support for developing online/hybrid courses	3.65					· ·					~			pre-ten	tenured		men		white	urm	N/A
Support for teaching online/hybrid courses	3.66													pre-ten	tenured			foc	white	urm	N/A
				~					~						tonarod					unn	
Related Survey Items																					
Time spent on outreach	3.71													pre-ten			women		white	urm	
Time spent on administrative tasks	3.02														tenured				white		

					I to PEER I to COHO						strength i of concerr	n GREEN 1 in RED	I								n campus d med. (.3)						
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Nature of Work: Research	3.29						\triangleleft		\triangleleft	\triangleleft					other	Soc		Bio	VPA	other	other		other	Edu	Med		+
Time spent on research	3.55						<		\rightarrow	\triangleleft			•		Hum			Bio	VPA	other	other	other	other	Edu	Med	Oth	+
Expectations for finding external funding	3.12						\triangleleft		\rightarrow	\triangleleft						Soc	other	other	VPA	other	HHE	Agr	other		Med	other	
Influence over focus of research	4.27						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					other	other	other	other	VPA	ECM	other			Edu	Med	Oth	
Quality of grad students to support research	3.35						\triangleleft		\triangleleft	\triangleleft					Hum	other	other	other	VPA	ECM	other		other	Edu	Med		
Support for research	2.93						<		\triangleleft	$\triangleleft \blacktriangleright$					other			Bio	VPA	other			other		Med		+
Support for engaging undergrads in research	3.05						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft			\triangleleft	Hum			other		other	other	Agr	other			Oth	+
Support for obtaining grants (pre-award)	3.21						$< \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft					other	Soc	Phy	Bio	VPA	other	other	other	other		Med		+
Support for maintaining grants (post-award)	3.23						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft					Hum	Soc	other		VPA	other	other	other		Edu	Med	Oth	+
Support for securing grad student assistance	2.88						\triangleleft		<	\triangleleft					other		other					Agr	other		Med	Oth	+
Support for travel to present/conduct research	3.19						$\triangleleft \blacktriangleright$		\rightarrow	\triangleleft					other	Soc	Phy	Bio	VPA		other	Agr	other	other		other	+
Availability of course release for research	2.81						\rightarrow		\triangleleft	\triangleleft							other	Bio	VPA	other	other		other	Edu	Med		
Nature of Work: Service	3.30						\triangleleft			\triangleleft					Hum	Soc		other	VPA	other		other	other			Oth	
Time spent on service	3.54						\triangleleft		\rightarrow	\triangleleft	•				Hum	Soc	other	other	VPA	other		other	other	Edu		Oth	
Support for faculty in leadership roles	2.92						\triangleleft		$\triangleleft \blacktriangleright$	\triangleleft						Soc			VPA	other			other	Edu		Oth	+
Number of committees	3.44				•		<		\rightarrow	\triangleleft					Hum	Soc	Phy	other		other					other	Oth	
Attractiveness of committees	3.46						\triangleleft		\rightarrow	\triangleleft					Hum			Bio		other	other	other		Edu		Oth	
Discretion to choose committees	3.46						<		\triangleleft	<					Hum			other	VPA			other				Oth	
Equitability of committee assignments	3.00						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$					Hum	Soc				other	HHE		other	other		Oth	
Number of student advisees	3.63						<		\triangleleft	\triangleleft					Hum		other			other	other	other		Edu	Med		
Support for being a good advisor	2.81						$\triangleleft \blacktriangleright$		\triangleleft	\triangleleft						Soc		other		other		Agr	other	Edu			N/A
Equity of the distribution of advising responsibilities	2.91	•	•	•	•		\triangleleft			\triangleleft			•	•	Hum		Phy	other		other		Agr	other	other	Med	Oth	N/A
Nature of Work: Teaching	3.75						\triangleleft			\triangleleft					other	Soc		other	other		other		other		Med	Oth	
Time spent on teaching	3.94						\triangleleft	•	\triangleleft	\triangleleft					other	Soc	Phy	other				other					
Number of courses taught	3.92						\triangleleft		\triangleleft	\triangleleft					other	Soc		other	other			other		Edu		Oth	
Level of courses taught	4.05						$< \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$						Soc				other		other	other		other	Oth	
Discretion over course content	4.34						$<\!$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					other			other	other	ECM	other	other	other		Med	Oth	
Number of students in classes taught	3.78						$< \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$					Hum	Soc		other	other	ECM	other	other	other	Edu	Med	Oth	
Quality of students taught	3.33						$<\!$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$						Soc	Phy	other	other		other		other	other		other	
Equitability of distribution of teaching load	3.14	-	-				$<\!$		\rightarrow	\triangleleft		-			Hum					other	HHE	Agr	other		Med	Oth	+
Quality of grad students to support teaching	3.45						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					Hum	other		other	other	ECM	other		other	Edu	Med		
Teaching schedule	4.07						<		$\triangleleft \blacktriangleright$	\triangleleft					other	other	Phy		VPA		other		other	Edu	Med		N/A
Support for teaching diverse learning styles	3.62	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft			Phy	Bio			HHE			other		Oth	N/A
Support for assessing student learning	3.68	\triangleleft	$\langle \mathbf{P} \rangle$	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	<	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft			Phy		other	ECM	other		other	other	other		N/A
Support for developing online/hybrid courses	3.65	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	other			other	VPA		HHE	Agr	other	other		Oth	N/A
Support for teaching online/hybrid courses	3.66	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\rightarrow	other		Phy	other	VPA		HHE	Agr	other	other	other	Oth	N/A
Related Survey Items																											
Time spent on outreach	3.71															Soc			VPA	other	other	other		Edu	Med	other	
Time spent on administrative tasks	3.02						\triangleleft								other	Soc		Bio		other			other			Oth	
Ability to balance teaching/research/service	3.33						\triangleleft		\triangleleft	\triangleleft						Soc	other		VPA	other	HHE		other		Med		

Hum: Humanities Soc: Social Sciences Phy: Physical Sciences Bio: Biological Sciences VPA: Visual and Performing Arts ECM: Engineering, Computer Science, Math and Statistics HHE: Health and Human Ecology Agr: Agriculture, Natural Resources, & Environmental Sciences Bus: Business Edu: Education Med: Medicine Oth: Other Professions (Law & Journalism)

			r results co r results co								strength of concer	in GREEN n in RED	i					n campus d med. (.3)			
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Facilities and Work Resources	3.60														tenured	assoc		foc		urm	+
Support for improving teaching	3.36														tenured	assoc		foc		urm	+
Office	3.83													pre-ten	ntt	assoc		foc		urm	
Laboratory, research, studio space	3.40															assoc	women	foc		urm	
Equipment	3.43													tenured	tenured	assoc	women		white		
Classrooms	3.37													pre-ten		assoc			white	urm	
Library resources	4.09													pre-ten	tenured		men	foc		urm	+
Computing and technical support	3.78														tenured	assoc					+
Clerical/administrative support	3.46													tenured	tenured		women				+
Personal and Family Policies	3.42														tenured	assoc		foc		urm	+
Right balance between professional/personal	3.20															assoc	women	foc		urm	
Inst. supports family/career compatibility	3.09														tenured	assoc	women		white	urm	
Housing benefits	2.43													pre-ten		assoc	women	foc	white	urm	+
Tuition waivers, remission, or exchange	3.94														tenured	full		foc	asian	urm	
Spousal/partner hiring program	3.10															full			white	urm	
Childcare	2.55													pre-ten		assoc	women	white	white		
Eldercare	2.99											\triangleleft		pre-ten	tenured	assoc			white	urm	
Family medical/parental leave	3.65													pre-ten	tenured	assoc	women	foc		urm	
Flexible workload/modified duties	3.73														tenured	assoc	women			urm	+
Stop-the-clock policies	3.70		N<5		N<5	N<5	N<5							N<5	N<5	N<5	women			white	
Commuter benefits	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Parking benefits	2.61														ntt	assoc			white	urm	N/A
Health and Retirement Benefits	3.87													pre-ten	tenured			foc	asian	urm	
Health benefits for yourself	4.03													pre-ten				foc	asian	urm	
Health benefits for family	4.03													pre-ten				foc	asian	urm	
Retirement benefits	3.75																	foc	asian	urm	+
Phased retirement options	3.44														tenured		men	foc	asian	urm	+
Related Survey Items																					
Salary	2.98													tenured		assoc		foc		urm	+

				compared							strength i of concerr	in GREEN n in RED									n campus d med. (.3)						
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Facilities and Work Resources	3.60						\triangleleft		\triangleleft						other		Phy		VPA		other		other	other	Med		+
Support for improving teaching	3.36			-			$< \blacktriangleright$		\rightarrow	${}^{<}\!$					other	Soc	Phy	other			other		other				+
Office	3.83						\rightarrow		\rightarrow	\rightarrow					other				VPA		other			Edu	Med	Oth	
Laboratory, research, studio space	3.40						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$				\triangleleft	other		other	other	VPA	ECM	other		other	Edu	Med		
Equipment	3.43						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					other			Bio	VPA	ECM			other	other	Med	other	
Classrooms	3.37						$< \blacktriangleright$		$\triangleleft \blacktriangleright$	\triangleleft					other	Soc	Phy	Bio	VPA		other	other			other	Oth	
Library resources	4.09						$\triangleleft \blacktriangleright$		\triangleleft	\triangleleft					Hum			other	VPA	ECM	other	other	Bus	other	other	other	+
Computing and technical support	3.78						\triangleleft		$< \blacktriangleright$	$< \blacktriangleright$					other		Phy		other	ECM	other	Agr	Bus	other		Oth	+
Clerical/administrative support	3.46						$\triangleleft \blacktriangleright$		\rightarrow	${}^{<}\!$					other	other	Phy	Bio	VPA	other	HHE		other	Edu	Med		+
Personal and Family Policies	3.42						\triangleleft		\triangleleft	\triangleleft						Soc	Phy	Bio	VPA	ECM	other		other	other	other		+
Right balance between professional/personal	3.20						\triangleleft		\triangleleft	\triangleleft						Soc	other	other					other	other	Med	Oth	
Inst. supports family/career compatibility	3.09						\rightarrow		\triangleleft	\rightarrow						Soc	Phy		VPA	other	other		other				
Housing benefits	2.43					N<5	\triangleleft		\triangleleft	\triangleleft					Hum	Soc		N<5	other	other	other		other	Edu		other	+
Tuition waivers, remission, or exchange	3.94						\rightarrow		\triangleleft	\rightarrow				\triangleleft	Hum	Soc	Phy	Bio	VPA		other		other	other	other	Oth	
Spousal/partner hiring program	3.10						\triangleleft		\rightarrow	\rightarrow						other	other	Bio	VPA	ECM	other	Agr	other	other	Med	Oth	
Childcare	2.55					N<5	$< \blacktriangleright$		\triangleleft	\rightarrow	\triangleleft	\rightarrow				Soc	Phy	N<5	other	other	other		other	Edu	Med		
Eldercare	2.99			$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	N<5	\triangleleft	\triangleleft	\rightarrow	\rightarrow	\triangleleft	$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	Hum	Soc		N<5	other	other	HHE	Agr	other	Edu	other		
Family medical/parental leave	3.65						\rightarrow		\rightarrow	\rightarrow					Hum		Phy	Bio	other	ECM		other	other	Edu	other		
Flexible workload/modified duties	3.73						\triangleleft		\triangleleft	\triangleleft					Hum		Phy		VPA	other	other	other	other			Oth	+
Stop-the-clock policies	3.70				\rightarrow	N<5	\triangleleft	N<5	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	<	N<5	N<5	\triangleleft	other	other	Phy	N<5	other	N<5	other		other	N<5	N<5	Oth	
Commuter benefits	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Parking benefits	2.61						\rightarrow		\triangleleft	\triangleleft					Hum	Soc		Bio	VPA		other	Agr	other	Edu		other	N/A
Health and Retirement Benefits	3.87						\triangleleft		\triangleleft	\triangleleft					Hum		Phy	other		ECM	other		other		other		
Health benefits for yourself	4.03						\triangleleft		\triangleleft	\triangleleft					Hum		Phy	other	other	ECM	other	other	other		other	other	
Health benefits for family	4.03						\triangleleft		\rightarrow	\rightarrow							Phy		VPA	ECM	other		other	other	other	Oth	
Retirement benefits	3.75						\triangleleft		\triangleleft	\rightarrow					Hum		Phy	other		ECM	other		other				+
Phased retirement options	3.44						\triangleleft		\triangleleft	\triangleleft				\rightarrow	Hum	Soc	Phy	Bio	other		other		other	other	other	Oth	+
Related Survey Items																											
Salary	2.98						\triangleleft								Hum	other	Phy		VPA		other	Agr	other	other	other		+

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	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Interdisciplinary Work	2.72															assoc	women		white	urm	-
Budgets encourage interdiscip. work	2.50														ntt	assoc	women	white	white		
Facilities conducive to interdiscip. work	2.89													tenured	tenured				white		
Interdiscip. work is rewarded in merit	2.65													pre-ten	ntt	assoc	women		white	urm	-
Interdiscip. work is rewarded in promotion	2.77			N<5										N<5	ntt	assoc		foc		urm	
Interdiscip. work is rewarded in tenure	2.59		N<5		N<5	N<5	N<5							N<5	N<5	N<5	women	foc	white	urm	-
Dept. knows how to evaluate interdiscip. work	2.77													pre-ten	ntt	assoc	women	foc		urm	-
Collaboration	3.69													pre-ten	ntt	assoc	women	foc		urm	
Opportunities for collab. within dept	3.78																women	foc		urm	
Opportunities for collab. outside inst	3.73													pre-ten	ntt	assoc	women	foc	white	urm	
Opportunities for collab. outside dept	3.54														ntt	assoc		foc		urm	
Mentoring	3.16													tenured	tenured	assoc		foc	white	urm	+
Effectiveness of mentoring within dept.	3.72															assoc		foc		urm	
Effectiveness of mentoring outside dept.	3.71													tenured			men				+
Mentoring of pre-tenure faculty in dept	3.23				N<5									pre-ten	N<5	assoc	women	foc	white	urm	
Mentoring of tenured associate profs in dept	2.48			N<5	N<5									N<5	N<5	assoc	women	foc	asian	urm	
Support for faculty to be good mentors	2.54			N<5										N<5		assoc	women	foc		urm	+
Related Survey Items																					
Interdiscip. work is rewarded in reappointment	2.54		N<5	N<5		\triangleleft							\triangleleft	N<5	N<5	assoc	men		asian	white	N/A
Being a mentor is fulfilling	4.27			N<5										N<5		assoc		foc	asian	urm	
Effectiveness of mentoring outside the inst.	4.02														ntt		men				+
Mentoring of NTT faculty in dept	2.65		N<5	N<5		\triangleleft							\triangleleft	N<5	N<5	assoc		foc	asian	urm	N/A
Interest in interdisciplinary work	3.87	\triangleleft		\triangleleft	\triangleleft	\triangleleft					\triangleleft		\triangleleft		ntt		men		white		N/A

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	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Interdisciplinary Work	2.72						\triangleleft			\triangleleft						Soc		other	VPA	other	other	other	Bus	Edu	Med		-
Budgets encourage interdiscip. work	2.50			•		-	\rightarrow		\rightarrow	<		•				Soc	other	Bio	VPA	other	other	other	other	Edu	Med		
Facilities conducive to interdiscip. work	2.89						$\triangleleft \blacktriangleright$		\triangleleft	\triangleleft					Hum	Soc	Phy	other	VPA	other	other	other			other	other	
Interdiscip. work is rewarded in merit	2.65						<		\triangleleft	\triangleleft					Hum	Soc		other		other	other				Med	other	-
Interdiscip. work is rewarded in promotion	2.77						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$			-			Soc		other		other	other			other	Med		
Interdiscip. work is rewarded in tenure	2.59		-		\triangleleft	N<5	<	$\triangleleft \blacktriangleright$	\triangleleft	<	\triangleleft	N<5	N<5	$\triangleleft \blacktriangleright$	Hum	Soc	other	N<5	other	other	other		Bus	N<5	N<5	other	-
Dept. knows how to evaluate interdiscip. work	2.77						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$						other		other	VPA	other	other			Edu	Med	Oth	-
Collaboration	3.69						\triangleleft		\triangleleft	\triangleleft					Hum	Soc	other	other	VPA		other		other	other	Med	Oth	
Opportunities for collab. within dept	3.78						\rightarrow			\triangleleft					Hum			other		ECM	other		other	other		Oth	
Opportunities for collab. outside inst	3.73						\rightarrow								Hum		other		VPA		other		other	Edu	Med	Oth	
Opportunities for collab. outside dept	3.54						\triangleleft		\triangleleft	\triangleleft					Hum	Soc		other	VPA		other	other		other			
Mentoring	3.16																Phy			ECM	other		other	Edu	Med	other	+
Effectiveness of mentoring within dept.	3.72														Hum			Bio		other	other		other	Edu		Oth	
Effectiveness of mentoring outside dept.	3.71									\triangleleft	<►	\rightarrow			other		Phy	other		ECM	other	other	Bus		Med		+
Mentoring of pre-tenure faculty in dept	3.23		-				\rightarrow			\triangleleft					Hum	other	Phy	other		ECM	other		other	Edu	Med		
Mentoring of tenured associate profs in dept	2.48		•				\triangleleft	•	\triangleleft	\triangleleft		•			Hum	other		other	other	ECM	other		other	Edu	Med	Oth	
Support for faculty to be good mentors	2.54						\triangleleft			$\triangleleft \blacktriangleright$					other	Soc		other		ECM	other		other	Edu	Med	other	+
Related Survey Items																	-										
Interdiscip. work is rewarded in reappointment	2.54					N<5	N<5		N<5						Hum	Soc		N<5	N<5	other	N<5		other		Med	other	N/A
Being a mentor is fulfilling	4.27											•			other		Phy	other			other	Agr	other	other		Oth	
Effectiveness of mentoring outside the inst.	4.02														other	other	Phy	Bio			HHE	-			Med		+
Mentoring of NTT faculty in dept	2.65		>			N<5	N<5										Phy	N<5	N<5	ECM	HHE		other		Med	other	N/A
Interest in interdisciplinary work	3.87	\triangleleft				\triangleleft										other		Bio	VPA				Bus	other	other	other	N/A

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	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Tenure Policies	3.46		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		+
Clarity of tenure process	3.50		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women		white	urm	+
Clarity of tenure criteria	3.50		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Clarity of tenure standards	3.18		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women		white		+
Clarity of body of evidence for deciding tenure	3.58		N/A		N/A	N/A	N/A							N/A	N/A	N/A		white	white		
Clarity of whether I will achieve tenure	3.54		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Clarity of tenure process in department	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Consistency of messages about tenure	2.99		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Tenure decisions are performance-based	3.89		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		+
Tenure Expectations: Clarity	3.19		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Clarity of expectations: Scholar	3.65		N/A		N/A	N/A	N/A							N/A	N/A	N/A		white	white		-
Clarity of expectations: Teacher	3.55		N/A		N/A	N/A	N/A							N/A	N/A	N/A		white	white		
Clarity of expectations: Advisor	3.12		N/A		N/A	N/A	N/A							N/A	N/A	N/A		white	white		
Clarity of expectations: Colleague	3.25		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white	white	+
Clarity of expectations: Campus citizen	2.82		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white		
Clarity of expectations: Broader community	2.76		N/A		N/A	N/A	N/A							N/A	N/A	N/A	women	white	white	white	
Promotion to Full	3.82			N/A	N/A									N/A	N/A	assoc	women	foc		urm	+
Dept. culture encourages promotion	3.78			N/A	N/A									N/A	N/A	assoc	women	foc	asian	urm	+
Reasonable expectations: Promotion	4.06			N/A	N/A									N/A	N/A	assoc		foc		urm	+
Clarity of promotion process	3.96			N/A	N/A									N/A	N/A	assoc	women	foc		urm	+
Clarity of promotion criteria	3.90			N/A	N/A									N/A	N/A	assoc	women	foc	asian	urm	+
Clarity of promotion standards	3.67			N/A	N/A									N/A	N/A	assoc	women	foc		urm	
Clarity of body of evidence for promotion	3.92			N/A	N/A									N/A	N/A	assoc	women	foc		urm	+
Clarity of time frame for promotion	3.64			N/A	N/A									N/A	N/A	assoc	women	foc		urm	+
Clarity of whether I will be promoted	3.16			N/A	N/A	N<5								N/A	N/A	N<5	women	foc		urm	
Related Survey Items																					

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	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Tenure Policies	3.46				\triangleleft	N<5	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	N<5	\triangleleft		other		N<5	other	other		Agr	other	Edu	N<5		+
Clarity of tenure process	3.50				\rightarrow	N<5	\rightarrow	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\rightarrow	\rightarrow	N<5	\triangleleft	Hum	other		N<5	other			Agr	other	Edu	N<5	other	+
Clarity of tenure criteria	3.50			-	\triangleleft	N<5	\rightarrow	$\triangleleft \blacktriangleright$	\rightarrow	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	\rightarrow	N<5	\triangleleft		other	Phy	N<5		other		other	other	Edu	N<5		
Clarity of tenure standards	3.18				\triangleleft	N<5	$\triangleleft \blacktriangleright$	\triangleleft	$< \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	N<5	\triangleleft		other		N<5		ECM		other	other	Edu	N<5		+
Clarity of body of evidence for deciding tenure	3.58				$\triangleleft \blacktriangleright$	N<5	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	\triangleleft	N<5	$\triangleleft \blacktriangleright$		other		N<5	other	ECM	other	Agr	other	Edu	N<5		
Clarity of whether I will achieve tenure	3.54				\triangleleft	N<5	\triangleleft	\triangleleft	$< \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	N<5	\triangleleft	Hum	other	other	N<5	other	other		Agr	Bus	other	N<5	Oth	
Clarity of tenure process in department	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Consistency of messages about tenure	2.99				\triangleleft	N<5	\triangleleft	\triangleleft	$< \blacktriangleright$	\triangleleft	\triangleleft	\triangleleft	N<5	\triangleleft			Phy	N<5	other	other	other	Agr		other	N<5		
Tenure decisions are performance-based	3.89				$\triangleleft \blacktriangleright$	N<5	$\triangleleft \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	N<5	\triangleleft	Hum			N<5		other	HHE	Agr		other	N<5		+
Tenure Expectations: Clarity	3.19				\triangleleft	N<5	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	\triangleleft	N<5	\triangleleft	Hum	other		N<5				Agr	other	Edu	N<5		
Clarity of expectations: Scholar	3.65				$\triangleleft \blacktriangleright$	N<5	\triangleleft	\triangleleft	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	N<5	\triangleleft	other	other		N<5	VPA		other			Edu	N<5	Oth	-
Clarity of expectations: Teacher	3.55			•	\rightarrow	N<5	\rightarrow		\triangleleft	\triangleleft	\triangleleft	\rightarrow	N<5	\triangleleft	Hum		other	N<5		ECM	other	other	other		N<5	Oth	
Clarity of expectations: Advisor	3.12				\triangleleft	N<5	\triangleleft	\triangleleft	\triangleleft	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	N<5	\triangleleft		other		N<5					other		N<5		
Clarity of expectations: Colleague	3.25				\triangleleft	N<5	\rightarrow		\rightarrow	\rightarrow		\triangleleft	N<5	\triangleleft	Hum	other		N<5	other	ECM	HHE	Agr	other	Edu	N<5	other	+
Clarity of expectations: Campus citizen	2.82				\triangleleft	N<5	\triangleleft	$\triangleleft \blacktriangleright$	\triangleleft	\triangleleft	\triangleleft	\triangleleft	N<5	\triangleleft	Hum		Phy	N<5	other		HHE	Agr	other	Edu	N<5	other	
Clarity of expectations: Broader community	2.76				<	N<5	<	\rightarrow	\rightarrow	$\triangleleft \blacktriangleright$	\triangleleft	<	N<5	\triangleleft	Hum	other	Phy	N<5	other	other				Edu	N<5	other	
Promotion to Full	3.82									$\triangleleft \blacktriangleright$					other		other		other	ECM	other	Agr	other	Edu	Med	Oth	+
Dept. culture encourages promotion	3.78						<		\triangleleft	\triangleleft							other		VPA	ECM	other		other	Edu	Med	Oth	+
Reasonable expectations: Promotion	4.06						\triangleleft		\triangleleft	\triangleleft					other	other	Phy	Bio		ECM	other		other	Edu	Med	Oth	+
Clarity of promotion process	3.96						\rightarrow		\triangleleft	\triangleleft					other				other		other	Agr	other	Edu	Med	Oth	+
Clarity of promotion criteria	3.90						\triangleleft		\triangleleft	\triangleleft					other	other			other		other	Agr	other	Edu	Med	Oth	+
Clarity of promotion standards	3.67						\rightarrow		\triangleleft	\triangleleft					other	other		other	other	ECM	other	Agr	other	Edu	Med	Oth	
Clarity of body of evidence for promotion	3.92						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					other	other	other		other	ECM	other	Agr	other	Edu	Med	Oth	+
Clarity of time frame for promotion	3.64						\triangleleft		\triangleleft	\triangleleft					other	Soc	other	Bio			other	Agr	other		other	Oth	+
Clarity of whether I will be promoted	3.16					N<5	\triangleleft		N<5	\triangleleft	\triangleleft			\triangleleft	Hum		other	N<5	other	ECM	N<5		other	other	Med	Oth	
Related Survey Items					-												-										

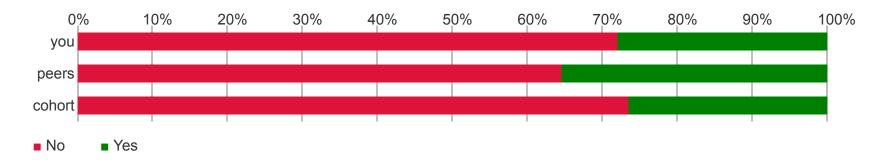
Hum: Humanities Soc: Social Sciences Phy: Physical Sciences Bio: Biological Sciences VPA: Visual and Performing Arts ECM: Engineering, Computer Science, Math and Statistics HHE: Health and Human Ecology Agr: Agriculture, Natural Resources, & Environmental Sciences Bus: Business Edu: Education Med: Medicine

Oth: Other Professions (Law & Journalism)

Tenure and Promotion > Additional Analysis

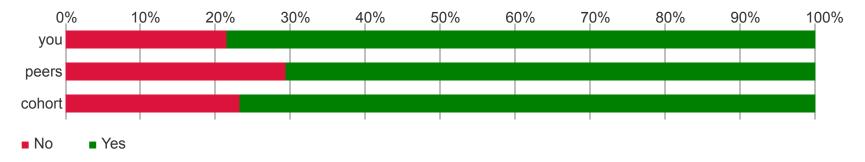
Formal feedback on promotion to full

Have you received formal feedback on your progress toward promotion to full professor?



Formal feedback on progress toward tenure

Have you received formal feedback on your progress toward tenure?



			results co results co								strength of concer	in GREEM n in RED	N					n campus d med. (.3)			
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Leadership: Senior	3.00													tenured	tenured	assoc			white	urm	-
Pres/Chancellor: Pace of decision making	3.10													tenured	tenured					urm	
Pres/Chancellor: Stated priorities	3.10													tenured	tenured	assoc	men		white	urm	
Pres/Chancellor: Communication of priorities	3.10														tenured	assoc			white	urm	-
CAO: Pace of decision making	2.94													tenured	tenured				white	urm	-
CAO: Stated priorities	2.89													tenured	tenured	assoc			white	urm	-
CAO: Communication of priorities	2.86													tenured	tenured				white	urm	-
CAO: Ensuring faculty input	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Leadership: Divisional	3.05													tenured	tenured				white	urm	
Dean: Pace of decision making	3.13													tenured	tenured				white	urm	
Dean: Stated priorities	3.11													tenured	tenured				white	urm	
Dean: Communication of priorities	3.01													tenured	tenured				white		
Dean: Ensuring faculty input	2.96													tenured	tenured				white	urm	
Leadership: Departmental	3.48													tenured	tenured		women		white	urm	
Head/Chair: Pace of decision making	3.43													tenured	tenured		women		white	urm	
Head/Chair: Stated priorities	3.44													tenured	tenured				white	urm	
Head/Chair: Communication of priorities	3.38													tenured	tenured		women		white		-
Head/Chair: Ensuring faculty input	3.45													tenured	tenured		women		white	urm	-
Head/Chair: Fairness in evaluating work	3.70													tenured	tenured	assoc		foc		urm	
Leadership: Faculty	2.99													tenured	tenured			foc	white	urm	N/A
Faculty leaders: Pace of decision making	2.96													tenured	tenured				white	urm	N/A
Faculty leaders: Stated priorities	2.97													tenured	tenured		men	foc	white	urm	N/A
Faculty leaders: Communication of priorities	2.95													tenured	tenured				white	urm	N/A
Faculty leaders: Ensuring faculty input	3.09													tenured	tenured			foc	white	urm	N/A
Related Survey Items																					
Priorities are stated consistently	2.70														tenured		women		white	urm	-
Priorities are acted on consistently	2.54													tenured	tenured	assoc			white	urm	
Changed priorities negatively affect my work	2.67													tenured	tenured	assoc	women		white	urm	+
CAO: Support in adapting to change	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Visible leadership for support of diversity	3.84													pre-ten		assoc	women	foc	asian	urm	+

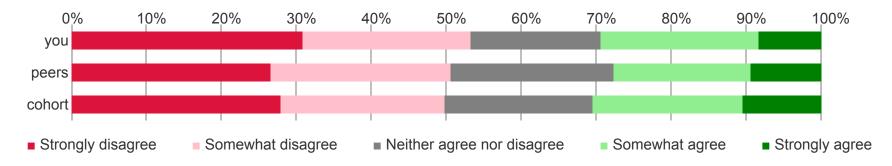
					to PEER						strength i of concerr	n GREEN 1 in RED		Within campus differences sm (.1) med. (.3) irg. (.5)													
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Leadership: Senior	3.00			•			\triangleleft	•	\triangleleft			•				Soc		Bio					other	other		other	-
Pres/Chancellor: Pace of decision making	3.10						\triangleleft		\triangleleft	\rightarrow	-					Soc			other	other	other	Agr			Med		
Pres/Chancellor: Stated priorities	3.10						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					other	Soc							other	other	other	other	
Pres/Chancellor: Communication of priorities	3.10						<		\triangleleft	<					other	Soc	Phy		other			Agr	other		other	other	-
CAO: Pace of decision making	2.94						\triangleleft		\triangleleft	\triangleleft							other	Bio				Agr	other	other			-
CAO: Stated priorities	2.89	•					<		$\langle \rangle$	\triangleleft						Soc	other	Bio		ECM			other	other		other	-
CAO: Communication of priorities	2.86						\triangleleft		\triangleleft	\triangleleft						Soc	other	Bio					other	other			-
CAO: Ensuring faculty input	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Leadership: Divisional	3.05														other	Soc		Bio	other			Agr	other	other	Med	Oth	
Dean: Pace of decision making	3.13	•					\triangleleft		\triangleleft						other			Bio			other	Agr	other	other	Med	Oth	
Dean: Stated priorities	3.11			-			\triangleleft		\triangleleft						other	Soc		Bio				Agr	other	other	Med	Oth	
Dean: Communication of priorities	3.01	•					\triangleleft		\rightarrow	\rightarrow			•		other	Soc		Bio	other		HHE	Agr	other	other	Med	Oth	
Dean: Ensuring faculty input	2.96			-			\triangleleft		\triangleleft						other	Soc		Bio	other	other		Agr	other	other	Med	Oth	
Leadership: Departmental	3.48	•		•	•				\rightarrow			•		•			Phy	other	VPA		HHE		other	Edu	other	Oth	
Head/Chair: Pace of decision making	3.43								\triangleleft								Phy		VPA	other	HHE		other	Edu	other	Oth	
Head/Chair: Stated priorities	3.44															other	Phy	other	VPA	other	HHE		other	Edu	other	Oth	
Head/Chair: Communication of priorities	3.38						\triangleleft		\triangleleft	\triangleleft							Phy	other	VPA	other	HHE		other	Edu	other	Oth	-
Head/Chair: Ensuring faculty input	3.45	•	•				\triangleleft		\triangleleft	\triangleleft	•				Hum			other	VPA		HHE		other			Oth	-
Head/Chair: Fairness in evaluating work	3.70						\triangleleft		\triangleleft	\triangleleft						other	Phy	other		ECM			other			Oth	
Leadership: Faculty	2.99				•		\triangleleft	•	\triangleleft	\triangleleft		•		•		Soc	Phy		other		other		other	Edu	other		N/A
Faculty leaders: Pace of decision making	2.96								\triangleleft							Soc		Bio			other		other	Edu	other		N/A
Faculty leaders: Stated priorities	2.97	•					\triangleleft		\triangleleft	\triangleleft	•				Hum	Soc	Phy	Bio	other		other		other		other		N/A
Faculty leaders: Communication of priorities	2.95						\triangleleft		\triangleleft	\triangleleft						Soc	Phy		other		other	other	other	Edu	other		N/A
Faculty leaders: Ensuring faculty input	3.09	•		•	•		\triangleleft		\triangleleft	\triangleleft	•	-		•		Soc	Phy	other	other				other	Edu			N/A
Related Survey Items																	-										-
Priorities are stated consistently	2.70						\triangleleft	•	\triangleleft			•		•		Soc		other	other		other	Agr	other	Edu			
Priorities are acted on consistently	2.54						\triangleleft		\triangleleft							Soc		Bio	other		other		other				
Changed priorities negatively affect my work	2.67						\triangleleft		\triangleleft					•		Soc	other	other		other		Agr	other		other		+
CAO: Support in adapting to change	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Visible leadership for support of diversity	3.84		-		◄►		\triangleleft	•	\triangleleft	\triangleleft				•	Hum			other	other	ECM	other		other			Oth	+

Institutional Leadership > Additional Analysis

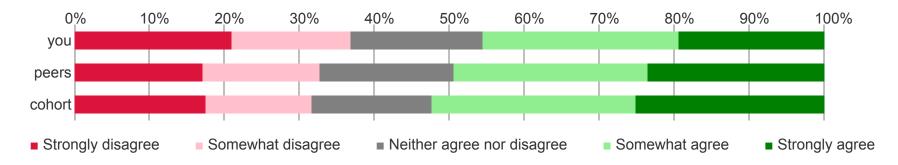
Support for faculty affected negatively by changed priorities

Faculty were asked if, in the past five years, changes in institutional priorities had a negative impact on their work. **43.3% of faculty at your institution** agreed with this statement. In comparison, **45.8% of faculty at your selected comparison institutions** and **41.6% of faculty in the cohort** agreed with that statement. As a follow up, faculty were asked to rate their level of satisfaction or dissatisfaction with the support they received from their deans as well as their department head/chair, in adjusting to those changing priorities. The bar charts below summarize the responses to those items in the survey.

In adapting to the changing mission, I have received sufficient support from: My dean or division head



In adapting to the changing mission, I have received sufficient support from: My department head or chair



			r results co r results co									in GREEM n in RED	N					n campus d med. (.3)			
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Governance: Trust	2.92														tenured	assoc		foc	white	urm	N/A
I understand how to voice opinions about policies	2.88			•		•	•		•	•				pre-ten	ntt	assoc			white	urm	N/A
Clear rules about the roles of faculty and administration	2.98			•			•							tenured	tenured	assoc			white	urm	N/A
Faculty and admin follow rules of engagement	3.16													tenured	tenured		men	foc		urm	N/A
Faculty and admin have an open system of communication	2.87			•			•							tenured	tenured	assoc			white	urm	N/A
Faculty and admin discuss difficult issues in good faith	3.10			•											tenured			foc	white	urm	N/A
Governance: Shared Sense of Purpose	2.98													tenured	tenured				white	urm	N/A
Important decisions are not made until there is consensus	2.57						•					•		tenured	tenured			white	white		N/A
Admin ensures sufficient time for faculty input	2.94													tenured	tenured				white	urm	N/A
Faculty and admin respectfully consider the other's view	3.09			•										tenured	tenured				white	urm	N/A
Faculty and admin have a shared sense of responsibility	3.38			•											tenured		men	foc		urm	N/A
Governance: Understanding the Issue at Hand	2.85														tenured				white	urm	N/A
Faculty governance structures offer opportunities for input	2.91			•	<►		•		•										white	urm	N/A
Admin communicate rationale for important decisions	2.81			•		•	•							tenured	tenured				white	urm	N/A
Faculty and admin have equal say in decisions	2.66													tenured	tenured			white	white	white	N/A
Faculty and admin define decision criteria together	2.97			•										tenured	tenured				white	urm	N/A
Governance: Adaptability	2.79													tenured	tenured				white	urm	N/A
Shared governance holds up in unusual circumstances	2.72			•	•		•							tenured	tenured				white	urm	N/A
Institution regularly reviews effectiveness of governance	2.61						•		•					tenured	tenured				white	urm	N/A
Institution cultivates new faculty leaders	3.03														tenured	assoc		foc		urm	N/A
Governance: Productivity	2.90													tenured	tenured		men		white	urm	N/A
Overall effectiveness of shared governance	2.84													tenured	tenured	assoc	men		white	urm	N/A
My committees make measureable progress towards goals	3.24								•	•				tenured	tenured			foc	white	urm	N/A
Public recognition of progress	2.77													tenured	tenured				white		N/A

			r results o r results o						ļ		strength i of concer	in GREEN n in RED	RED sm (.1) med. (.3) lrg. (.5)														
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Governance: Trust	2.92	•			•	-	\triangleleft		\triangleleft	\triangleleft	-	•			Hum	Soc	Phy	Bio			other		other		other	other	N/A
I understand how to voice opinions about policies	2.88	•	•	•	•	•	\triangleleft	•	\triangleleft	\triangleleft		•	•	•	Hum			Bio			other		other		other	other	N/A
Clear rules about the roles of faculty and administration	2.98	◀►	•		•		$\triangleleft \blacktriangleright$	◆	\triangleleft	$\triangleleft \blacktriangleright$	•	▲ ►	•			Soc	Phy				other		other				N/A
Faculty and admin follow rules of engagement	3.16						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc	Phy	other	other		other		other	Edu	other		N/A
Faculty and admin have an open system of communication	2.87	•	•	•	•		$\triangleleft \blacktriangleright$	•	\triangleleft	$\triangleleft \blacktriangleright$	•	•		•	Hum	Soc	Phy		other		other	other	other	Edu	other	other	N/A
Faculty and admin discuss difficult issues in good faith	3.10			•			$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$		•	•			Soc		Bio	other		other		other	Edu			N/A
Governance: Shared Sense of Purpose	2.98						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc		Bio	other		other		other	Edu	other		N/A
Important decisions are not made until there is consensus	2.57			•			$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$		•			Hum	Soc	Phy	other	other	other		Agr	other	Edu	other	other	N/A
Admin ensures sufficient time for faculty input	2.94						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$						Soc	Phy	Bio	other	other			other		other		N/A
Faculty and admin respectfully consider the other's view	3.09			•	•		$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$		•	•		Hum	Soc			other		other		other	Edu			N/A
Faculty and admin have a shared sense of responsibility	3.38		•	•	•	•	$\triangleleft \blacktriangleright$			$\triangleleft \blacktriangleright$		•	•	•	Hum	Soc	Phy	other	other		other		other		other	other	N/A
Governance: Understanding the Issue at Hand	2.85						$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$		•			Hum	Soc			other		other		other	Edu	other	other	N/A
Faculty governance structures offer opportunities for input	2.91		•	•	•		$\triangleleft \blacktriangleright$	•		$\triangleleft \blacktriangleright$	•	•	•	•	Hum	Soc					other	other	other	Edu		other	N/A
Admin communicate rationale for important decisions	2.81			•	•		\triangleleft	•	\triangleleft	\triangleleft		•		•	Hum	Soc	Phy	Bio	other	ECM	other	Agr	other	Edu	other	other	N/A
Faculty and admin have equal say in decisions	2.66						$\triangleleft \blacktriangleright$		\rightarrow	$\triangleleft \blacktriangleright$		-			other	Soc	Phy	Bio					other	Edu	other	other	N/A
Faculty and admin define decision criteria together	2.97			•			$\triangleleft \blacktriangleright$		\triangleleft	$\triangleleft \blacktriangleright$		•			Hum	Soc			other	other		other	other	Edu	other	other	N/A
Governance: Adaptability	2.79						$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$						Soc					other		other				N/A
Shared governance holds up in unusual circumstances	2.72			•	•		\triangleleft	•	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$		•	•			Soc		other	VPA				other		other		N/A
Institution regularly reviews effectiveness of governance	2.61		-		•		$\triangleleft \blacktriangleright$			$\triangleleft \blacktriangleright$			•			Soc	Phy	other	other		other		other				N/A
Institution cultivates new faculty leaders	3.03						$<\!$		\rightarrow	$\triangleleft \blacktriangleright$						Soc				ECM	other		other				N/A
Governance: Productivity	2.90						$\triangleleft \blacktriangleright$			\triangleleft						Soc	Phy	other	other				other	other	other		N/A
Overall effectiveness of shared governance	2.84						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$					Hum	Soc			other	ECM	other		other	other	other	Oth	N/A
My committees make measureable progress towards goals	3.24		•	•	•		$\triangleleft \blacktriangleright$	•		$\triangleleft \blacktriangleright$		▲ ►	•	•	other	Soc				ECM	HHE		other		other	other	N/A
Public recognition of progress	2.77					•	$\triangleleft \blacktriangleright$	•	\triangleleft	$\triangleleft \blacktriangleright$		•				Soc					HHE		other			other	N/A

			results co results co									in GREEN n in RED	N				Withir sm (.1)	n campus d med. (.3)	lifferences		
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Departmental Collegiality	3.75																	foc		urm	
Colleagues support work/life balance	3.67														tenured	assoc		foc	asian	urm	+
Meeting times compatible with personal needs	4.04															assoc		foc	asian	urm	
Amount of personal interaction w/Pre-tenure	3.65													tenured				foc	white	urm	
How well you fit	3.56														ntt	assoc		foc	white	urm	
Amount of personal interaction w/Tenured	3.56														ntt			foc	white	urm	
Colleagues pitch in when needed	3.78														tenured			foc		urm	
Department is collegial	3.92																	foc		urm	
Colleagues committed to diversity/inclusion	3.87													pre-ten		assoc	women	foc	asian	urm	
Departmental Engagement	3.51													pre-ten	ntt	assoc		foc	white	urm	+
Discussions of undergrad student learning	3.61		-												tenured			foc	asian	urm	+
Discussions of grad student learning	3.55													pre-ten	ntt	assoc		foc		urm	
Discussions of effective teaching practices	3.48														tenured			foc		urm	+
Discussions of effective use of technology	3.35		<►											pre-ten	tenured			foc	white	urm	
Discussions of current research methods	3.24													pre-ten	ntt	assoc	women	foc	white	urm	
Amount of professional interaction w/Pre-tenure	3.79														ntt	assoc		foc	white	urm	
Amount of professional interaction w/Tenured	3.64														ntt	assoc		foc	white	urm	
Departmental Quality	3.62													tenured	ntt	assoc		foc		urm	+
Intellectual vitality of tenured faculty	3.74													pre-ten	ntt	assoc		foc		urm	+
Intellectual vitality of pre-tenure faculty	4.14													tenured		assoc		foc		urm	+
Scholarly productivity of tenured faculty	3.72													pre-ten	ntt	assoc	men	foc		urm	+
Scholarly productivity of pre-tenure faculty	4.00													tenured			men	foc		urm	
Teaching effectiveness of tenured faculty	3.63														ntt			foc	white	urm	
Teaching effectiveness of pre-tenure faculty	3.93													tenured	ntt					urm	
Dept. is successful at faculty recruitment	3.62			N<5										N<5		assoc	men	foc	asian	urm	
Dept. is successful at faculty retention	3.21		•	N<5										N<5	tenured	assoc		foc	asian	urm	
Dept. addresses sub-standard performance	2.54																women		white	urm	
Related Survey Items																					
Intellectual vitality of NTT faculty	3.77													tenured	tenured		men	foc	asian	urm	N/A
Scholarly productivity of NTT faculty	3.60								•					tenured	tenured		men	foc		urm	N/A
Teaching effectiveness of NTT faculty	3.98													tenured	tenured	full	men	foc		urm	N/A
Amount of professional interaction w/NTT	3.77		•												tenured		men	foc		urm	N/A
Amount of personal interaction w/NTT	3.67														tenured	full		foc	white	urm	N/A
Recruiting part-time faculty	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Managing part-time faculty	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

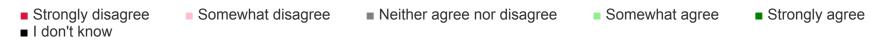
					to PEER						strength i of concer																
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Departmental Collegiality	3.75	•			•			•	\triangleleft		<►				Hum		Phy	other	other	ECM	other		other	other	Med	Oth	
Colleagues support work/life balance	3.67	-	•		•		\rightarrow		\triangleleft	\rightarrow	-		•	•	Hum	other	Phy	other		ECM			other	other		Oth	+
Meeting times compatible with personal needs	4.04						\triangleleft		\triangleleft	\triangleleft					Hum			other		other	other	Agr	other	other	Med		
Amount of personal interaction w/Pre-tenure	3.65			•			<		\triangleleft	\rightarrow	_				other				other	ECM	other			Edu		Oth	
How well you fit	3.56						\triangleleft		$\triangleleft \blacktriangleright$	\triangleleft						Soc	Phy	other	other			Agr	other			Oth	
Amount of personal interaction w/Tenured	3.56	-		•			\triangleleft		\triangleleft	<					Hum		Phy		other	ECM	other			Edu	Med	Oth	
Colleagues pitch in when needed	3.78						\triangleleft		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$					Hum	Soc	Phy		other	ECM			other	other	Med	other	
Department is collegial	3.92			•			\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$	<►				Hum			other	other				other	other	Med	Oth	
Colleagues committed to diversity/inclusion	3.87	-					$\triangleleft \blacktriangleright$		$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$							Phy	other		ECM	other		other	other		Oth	
Departmental Engagement	3.51																	other	other	ECM	other	Agr	other	Edu	other	Oth	+
Discussions of undergrad student learning	3.61	-													other	other		other	other			Agr	other	Edu	Med	Oth	+
Discussions of grad student learning	3.55					•								•	Hum	other	other	Bio	other	ECM	other	Agr		Edu			
Discussions of effective teaching practices	3.48						\triangleleft		\triangleleft									other	other			Agr		other	other	Oth	+
Discussions of effective use of technology	3.35						\rightarrow		\rightarrow	\rightarrow	<►				Hum	Soc	Phy		other		HHE	Agr	other	other	other	other	
Discussions of current research methods	3.24						\triangleleft		\triangleleft						Hum	other	other	other	VPA	ECM	other	Agr		Edu	other	Oth	
Amount of professional interaction w/Pre-tenure	3.79			•		•	\rightarrow		\triangleleft	\rightarrow		•	•	•	other				other		other	Agr		Edu	Med		
Amount of professional interaction w/Tenured	3.64						\triangleleft		\triangleleft	\triangleleft					Hum				other		other			Edu	Med		
Departmental Quality	3.62		•				\triangleleft			\triangleleft		•		•	Hum	other				ECM	other		other		Med	Oth	+
Intellectual vitality of tenured faculty	3.74														Hum	other			VPA	ECM	other	Agr	other	Edu	Med		+
Intellectual vitality of pre-tenure faculty	4.14								\triangleleft						other	other	Phy	other	VPA	ECM		Agr	other	Edu	Med	Oth	+
Scholarly productivity of tenured faculty	3.72						\triangleleft		\triangleleft	\triangleleft					Hum	other	other	Bio	VPA	ECM	other		other	Edu	Med		+
Scholarly productivity of pre-tenure faculty	4.00						\triangleleft		\triangleleft	\triangleleft					other	other		Bio		ECM	other		other	Edu	Med	Oth	
Teaching effectiveness of tenured faculty	3.63						\triangleleft		\triangleleft	\triangleleft					Hum		Phy	other	other	ECM	other		other		Med		
Teaching effectiveness of pre-tenure faculty	3.93						\rightarrow		\triangleleft	\rightarrow					other	other	Phy	Bio	other	ECM	other	Agr	other		Med	Oth	
Dept. is successful at faculty recruitment	3.62						\triangleleft		\triangleleft	\triangleleft						other	other	other	VPA	ECM	other		other		Med	Oth	
Dept. is successful at faculty retention	3.21	-		•		•	\rightarrow		\triangleleft	\rightarrow			•	•		Soc	other			ECM			other			Oth	
Dept. addresses sub-standard performance	2.54						\triangleleft		\triangleleft	\triangleleft							Phy		VPA	other		other	other	Edu	Med	Oth	
Related Survey Items																											
Intellectual vitality of NTT faculty	3.77														Hum	other	other	other		ECM	HHE		other	other		Oth	N/A
Scholarly productivity of NTT faculty	3.60		-					•							Hum	other				ECM		other	other		Med	Oth	N/A
Teaching effectiveness of NTT faculty	3.98														Hum	other		other	VPA		HHE		other	other	Med	Oth	N/A
Amount of professional interaction w/NTT	3.77				•							•			Hum		Phy	Bio	other	ECM	other	Agr	other		other		N/A
Amount of personal interaction w/NTT	3.67																Phy	Bio	other		other	Agr	other		other	Oth	N/A
Recruiting part-time faculty	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Managing part-time faculty	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

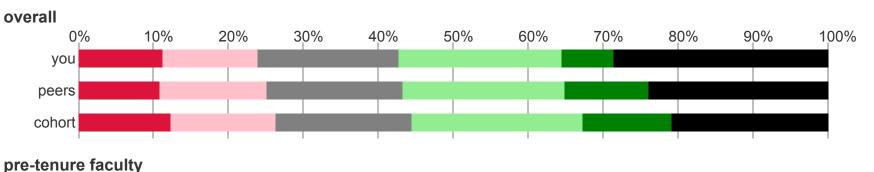
			results co results co									in GREEM rn in RED							lifferences Irg. (.5)		
	mean	overall	tenured	pre-ten	ntt	full	assoc	men	women	white	foc	asian	urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm	2014
Appreciation and Recognition	3.25													tenured	tenured	assoc	women	foc	white	urm	
Recognition: For teaching	3.28														tenured	assoc	women	foc		urm	
Recognition: For advising	3.13													pre-ten		assoc	women	foc	white	urm	
Recognition: For scholarship	3.35														ntt	assoc	women	foc		urm	
Recognition: For service	3.16															assoc	women	foc		urm	
Recognition: For outreach	3.17															assoc		foc	white	urm	
Recognition: From colleagues	3.61														tenured	assoc	women	foc	white	urm	
Recognition: From CAO	2.67			N<5	N<5									N<5	N<5	assoc	women	foc	white	urm	
Recognition: From Dean	2.97			N<5	N<5									N<5	N<5	assoc		foc	white	urm	
Recognition: From Head/Chair	3.47															assoc	women	foc	white	urm	
School/college is valued by Pres/Provost	3.37			N<5	N<5									N<5	N<5	assoc	women	foc		urm	
Dept. is valued by Pres/Provost	2.95			N<5	N<5									N<5	N<5	assoc	women	foc	white	urm	
CAO cares about faculty of my rank	3.01													tenured	tenured	assoc			white	urm	

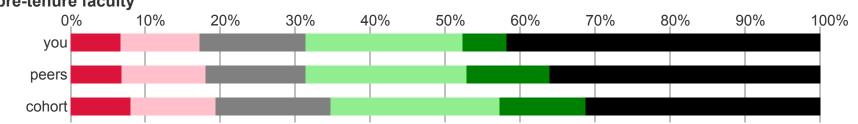
				compared							strength of concer										n campus o med. (.3						
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Appreciation and Recognition	3.25								\triangleleft		•	<►	•	•	Hum	Soc	other	other	other		other		other		Med	Oth	
Recognition: For teaching	3.28						\triangleleft		<	\rightarrow					Hum	Soc		other	other		other		other	other	Med	Oth	
Recognition: For advising	3.13						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$		-	-		Hum	Soc	other		other	other	other		other		Med	Oth	
Recognition: For scholarship	3.35						\triangleleft		\triangleleft	\triangleleft	•		•		other	other		other			other		other		Med	Oth	
Recognition: For service	3.16						\triangleleft		\triangleleft	$\triangleleft \blacktriangleright$		-	-					other	other		other	Agr	other		Med	Oth	
Recognition: For outreach	3.17						\triangleleft		\triangleleft	\rightarrow			-		other			other	other	other	other	Agr	other		Med	Oth	
Recognition: From colleagues	3.61		-				\triangleleft	-	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$		-	-		Hum	other		other	other	ECM			other			Oth	
Recognition: From CAO	2.67		-	-			\triangleleft	-	\rightarrow	\rightarrow					Hum	Soc	other	other	other	ECM			Bus	other			
Recognition: From Dean	2.97		-				\triangleleft		$\triangleleft \blacktriangleright$	\rightarrow			-		Hum	Soc		Bio	other		other		other	other	Med	Oth	
Recognition: From Head/Chair	3.47		•	-	-		\triangleleft	-	<	\triangleleft			-					other		ECM			other		Med	Oth	
School/college is valued by Pres/Provost	3.37		-				\triangleleft	-		⊲⊳			•		Hum	Soc	other	other	VPA		other		other	Edu	Med	other	
Dept. is valued by Pres/Provost	2.95					-	\rightarrow	-	\rightarrow	\rightarrow		-	-		Hum	Soc	other	Bio	VPA		other		other	Edu	Med	other	
CAO cares about faculty of my rank	3.01		-				\triangleleft	-	\rightarrow	<►					Hum		other		VPA	other		Agr	other	other		other	

CAO cares about faculty of my rank

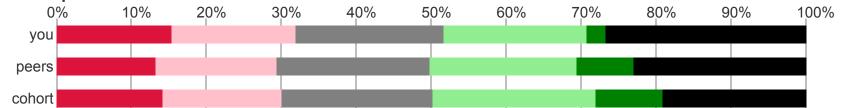
The person who serves as the chief academic officer at my institution seems to care about the quality of life for faculty of my rank.



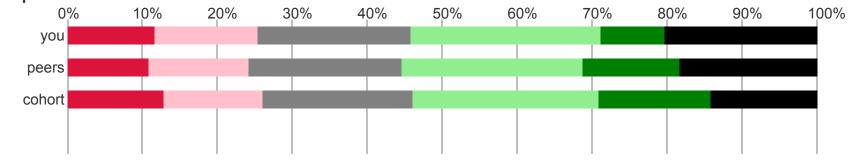








full professors



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Retention and Negotiation > Demographic Analysis

COACHE Dashboard Guide	1 and faculty ndents	(5) V S	respo	nses co ACHE ins men	nns desc mpare t stitution vs. men, s. faculty	o simila is: tenui , facult <u>y</u>	ar fact red v y of c	ulty a s. ten olor	t othe	r	g ass	roups pre-te ociate	on you enure/t /full, we	compar r campus enured, omen/me of color.	:					
Health and retirement benefits 3.43 Interdisciplinary work 3.00 Collaboration 3.46 Mentoring 3.18 Tenure policies 3.64 Tenure clarity 3.33	overa				assoc	men	women	white wh	N	pre pre pre ten ten	e-ten e-ten nured	full assoc	gender women women women men	race 2008 white white foc +	<u>,</u>					
What do these to These symbols repre "areas of strength" (in Your ranking among 1st or 2n 3rd or 4t 5th or 6t insufficient data for reportin	sent re greer peers: d	esults t n) and ' : Your j > 1 > N	hat fit (″areas (COACHE of conce tile amol % 40%	ern" (in <mark>r</mark>	ed).	(Here, t he <i>lov</i> convey group appea affects arge Frivial	the fac wer rate ys the differ ar as te s are s effects differ	ting ap e magr rences ext onl hadec s are sl rences	ubgrou opears. oitude o :small y, mod y, mod y, mod y ellow haded o remain	Shading f sub- effects erate , and orange.						
women satisfied Although	fied the than a the wo	an are w re wome omen at	omen at n at 709 your ins	t your pee 6 of other titution a	emale fac rs (◀), bu institutio re ″less sa than mos	t more ns (▶). tisfied″				oeers ar direct yo consiste	nd othe our cor	ers (on t ncern to opear h	ults com he left), y subgrou ere in yel	ou should ps who						
					PEERS							th in GR cern in R					Withir sm (.1)	n campus o med. (.3	lifferences Irg. (.5)	
	mean	overall	tenured	pre-ten	ntt f	full ass	SOC	men	women	white	foc	asia	n urm	ten vs pre-ten	ten vs ntt	full vs assoc	men vs women	white vs foc	white vs asian	white vs urm
Related Survey Items																				
How serious was consideration of outside offer?	3.79	\triangleleft		\triangleleft	<▶ <				\triangleleft	\triangleleft				pre-ten	tenured	full			white	
Counteroffer satisfaction	3.33	\triangleleft	\triangleleft						\triangleleft	\triangleleft		$\cdot \diamondsuit$				assoc		foc	asian	urm
Outside offers are NOT necessary in negotiations	2.15	•	•	N<5		• •				•	-	-	•	N<5	tenured	assoc			white	urm

2014

N/A N/A

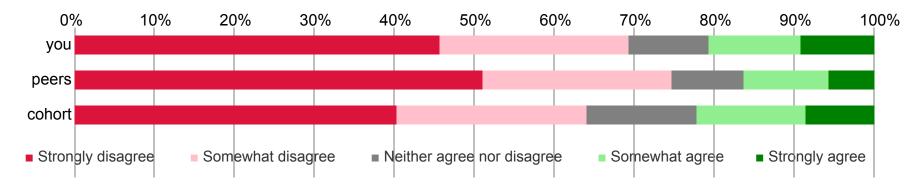
Retention and Negotiation > Disciplinary Analysis

COACHE Dashboard Guide	This is the overall score (<i>between 1 and 5</i>) for all faculty respondents at your institution.	responses coi COACHE ins men v	ns describe h mpare to simi titutions: ten vs. men, facul faculty of co	lar faculty at ured vs. tenu ty of color	other	group pre- associat	columns cor os on your car tenure/tenur e/full, wome e/faculty of c	mpus: red, n/men,		
Health and retirement benefits Interdisciplinary work Collaboration Mentoring Tenure policies Tenure clarity	mean overall 1 3.43 ▲ 3.00 3.46 3.18 ▲ 3.18 ▲ 3.64 ▲ 3.33 ▲	enured pre-ten full	assoc men	women white	foc	tenure rank pre-ten full pre-ten assoc tenured assoc N/A N/A N/A	gender race women white women white foc men	2008		
These syn "areas of s	these triangles bols represent resul strength" (in green) a ting among peers: Yo 1st or 2nd 3rd or 4th 5th or 6th for reporting	ts that fit COACHE nd "areas of conce	rn" (in <mark>red)</mark> .	assoc	Hei the cor gro apj effe larg Triv	nd these re re, the faculty <i>lower</i> rating oup difference pear as text of ects are shade ge effects are vial difference ange over tim	subgroup wi appears. Shac gnitude of sub es: small effect nly, moderate ed yellow, and shaded oranges remain blar	ding o- :ts d ge. nk.		
women	less satisfied than a satisfied than a satisfied than are we Although the women	ple, shows that your fe re women at your pee omen at 70% of other n at your institution ar s, they still fare better	rs (4), but more institutions (>). re "less satisfied"		pee dire con	ardless of your r rs and others (or ect your concern sistently appear nge shaded cells	n the left), you sh to subgroups wl here in yellow o	nould ho		
		pared to PEERS ◀ pared to COHORT ► Soc Phy Bio VPA		as of strength in GREE reas of concern in RED		Oth Hum vs Soo	civs Phylius Biolo	vs VPA vs	Within campus (sm (.1) med. (.3 ECM vs HHE vs	

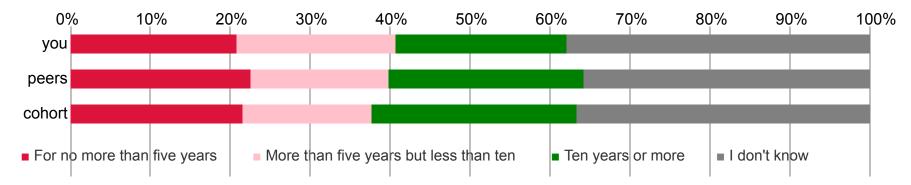
	mean	overall	Hum	Soc	Phy	Bio	VPA	ECM	HHE	Agr	Bus	Edu	Med	Oth	Hum vs other	Soc vs other	Phy vs other	Bio vs other	VPA vs other	ECM vs other	HHE vs other	Agr vs other	Bus vs other	Edu vs other	Med vs other	Oth vs other	2014
Related Survey Items																											
How serious was consideration of outside offer?	3.79	$\triangleleft \blacktriangleright$	$\langle \mathbf{P} \rangle$	\triangleleft	\rightarrow	N<5	N<5	$\triangleleft \blacktriangleright$	N<5	\triangleleft	\rightarrow	\rightarrow	\triangleleft	\triangleleft	Hum	other		N<5	N<5	other	N<5	Agr				Oth	N/A
Counteroffer satisfaction	3.33	$\triangleleft \blacktriangleright$	\triangleleft	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	\triangleleft	N<5	$\triangleleft \blacktriangleright$	$\triangleleft \blacktriangleright$	$<\!$	\rightarrow	\rightarrow	\rightarrow		other	other	other	other	N<5	ECM	HHE		other	other	Med	Oth	N/A
Outside offers are NOT necessary in negotiations	2.15	•			•		$\triangleleft \blacktriangleright$		\triangleleft	\triangleleft					Hum	Soc	Phy		VPA	other	HHE	Agr	other		other	other	

Outside offers are NOT necessary in negotiations

Outside offers are not necessary as leverage in compensation negotiations

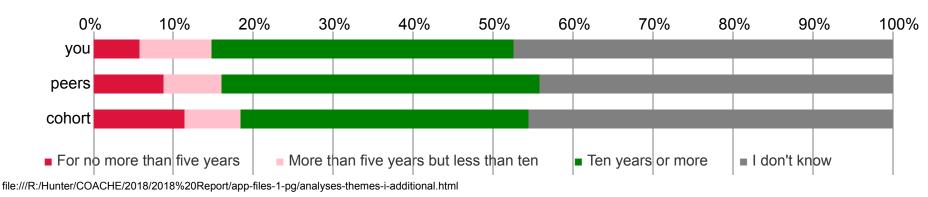


Intent to leave: Tenured



How long do you plan to remain at this institution?

Intent to leave: Pre-tenure



Assuming you achieve tenure, how long do you plan to remain at this institution?

.

Re-negotiations

If you could negotiate adjustments to your employment, which one of the following items would you most like to adjust?

Download Table

		Overall	
	you	peers	all
Base salary	45%	44%	44%
Supplemental salary	4%	3%	4%
Tenure clock	2%	1%	2%
Teaching load	12%	10%	13%
Administrative responsibilities	5%	4%	4%
Equipment	1%	2%	2%
Lab/research support	10%	10%	8%
Employment for spouse/partner	4%	4%	4%
Sabbatical or other leave time	5%	7%	6%
There is nothing about my employment that I wish to adjust	7%	7%	6%

Reasons to consider leaving

If you were to choose to leave your institution, what would be your primary reason?

		Overall	
	you	peers	all
To improve your salary/benefits	17%	17%	17%
To find a more collegial work environment	4%	4%	5%
To find an employer who provides more resources in support of your work	11%	10%	9%
To work at an institution whose priorities match your own	9%	10%	9%
To pursue an administrative position in higher education	3%	4%	4%
To pursue a nonacademic job	2%	2%	2%
To improve the employment opportunities for your spouse/partner	4%	3%	4%
For other family or personal needs	7%	6%	6%
To improve your quality of life	8%	8%	8%
To retire	20%	22%	21%

Download Table

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8/22/2018 CC	DACHE Aware							
To move to a preferred geographic location	7%	5%	7%					
There is no reason why I would choose to leave this institution	4%	3%	3%					
			•					

Best Aspects

Faculty were asked to identify the two (and only two) **best aspects** of working at your institution. The top four responses for your institution are shown in red and disaggregated by tenure status, rank, gender, and race. The columns labeled Peer show the total number of times an item appeared as a top four item amongst any of your five peer institutions. The All column reflects the number of times an item appeared in the top four at any of the institutions in your comparable cohort. When a **best aspect** at your institution is also shown as a best aspect for your peers and/or the cohort, the issue may be seen as common in the faculty labor market. Best aspects that are unique to your campus are market differentiators, which can be highlighted in your institution's recruitment and retention efforts.

	Overall			Pre-Tenure			Women			Asian			URM		
	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)
Quality of colleagues	36%	5	104	39%	5	97	35%	5	105	42%	4	80	13%	5	90
Support of colleagues	17%	2	78	20%	4	91	21%	2	90	13%	4	66	13%	1	61
Opportunities to collaborate with colleagues	13%	1	4	15%	2	11	13%		2	15%	2	18	14%		11
Quality of graduate students	12%	3	10	10%	2	6	18%	3	8	4%	2	11	9%	4	14
Quality of undergraduate students	5%	2	40	1%	1	32	6%	2	45	4%	1	23	6%	2	43
Quality of facilities	3%	0	1	3%	0	2	1%	0	1	0%	0	0	1%	0	3
Compensation	3%		0	1%		2	3%		1	4%		2	2%		5
Support for research/creative work	6%	0	2	8%	0	2	6%	0	2	6%	0	7	5%	0	6
Support for teaching	5%		1	1%		5	6%		2	0%		9	4%		5
Support for professional development	3%	0	0	2%	0	0	4%	0	0	2%	0	4	1%	0	5
Assistance for grant proposals	1%		0	3%			1%			4%		3	1%		1
Childcare policies	0%	0	0	1%	0	0	1%	0	0	0%	0	0	0%	0	0
Spousal/partner hiring program	2%		0	4%			2%			6%		1	4%		
Diversity	2%	0	11	1%	0	15	1%	0	13	0%	0	18	8%	0	16
Presence of others like me	1%		0	0%			1%			2%		2	0%		1
My sense of "fit" here	8%	0	26	9%	0	24	8%	0	32	6%	1	21	10%	0	23
Geographic location	32%	4	72	28%	4	67	31%	5	69	21%	3	55	37%	4	62
Commute	1%	0	1	1%	0	0	1%	0	4	0%	0	7	3%	0	7
Cost of living	12%	1	25	18%	1	30	11%	1	22	13%	1	38	21%	1	35
Protections from service/assignments	1%	0	0	1%	0	0	0%	0	0	0%	0	1	2%	0	0
Teaching load	8%		1	8%		5	8%		3	6%		14	10%	1	15
Manageable pressure to perform	5%	0	1	4%	0	12	3%	0	4	6%	0	22	4%	0	16
Academic freedom	14%	2	72	12%	2	62	10%	2	55	13%	4	67	15%	2	72
Tenure/promotion clarity or requirements	1%	0	0	1%	0	1	1%	0	0	6%	0	4	2%	0	1
Quality of leadership	1%		0	2%			1%			2%		1	2%		2
There are no positive aspects	1%	0	0	1%	0	0	0%	0	0	0%	0	1	3%	0	1
Decline to answer	2%		0	1%			2%			10%		13	2%		6

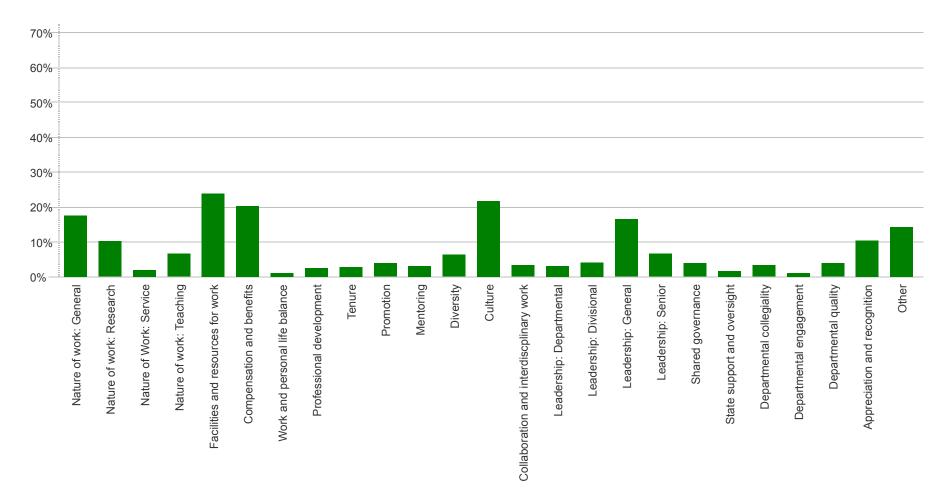
Worst Aspects

Faculty were asked to identify the two (and only two) **worst aspects** of working at your institution. The top four responses for your institution are shown in red and disaggregated by tenure status, rank, gender, and race. The columns labeled Peer show the total number of times an item appeared as a top four item amongst any of your five peer institutions. The All column reflects the number of times an item appeared in the top four at any of the institutions in your comparable cohort. When a **worst aspect** at your institution is also shown as a worst aspect for your peers and/or the cohort, the issue may be seen as common in the faculty labor market. More attention should be paid to the worst aspects that are unique to your institution. These distinctions cast the institution in a negative light.

	Overall			Pre-Tenure			Women			Asian			URM		
	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)	you	peers	all (109)
Quality of colleagues	4%	0	2	3%	0	6	3%	0	1	4%	0	13	3%	0	9
Support of colleagues	5%	0	0	5%	0	0	5%	0	1	4%	0	5	7%	0	4
Opportunities to collaborate with colleagues	2%		0	3%		0	2%			0%		1	2%		1
Quality of graduate students	8%	0	4	12%	3	27	5%	0	1	8%	2	31	6%	0	4
Quality of undergraduate students	10%		15	12%		17	9%		6	15%		26	11%		14
Quality of facilities	11%	3	29	9%	4	34	9%	2	30	12%	1	19	7%	1	22
Compensation	31%	5	104	23%	4	83	29%	4	98	31%	5	80	29%	5	92
Lack of support for research/creative work	10%	3	78	12%	2	77	10%	3	75	10%	3	59	10%	5	68
Lack of support for teaching	5%		0	5%		2	6%			6%			7%		2
Lack of support for professional development	4%	0	1	7%	0	5	5%	0	3	6%	0	12	8%	0	7
Lack of assistance for grant proposals	3%		0	4%		3	5%			4%		6	1%		5
Childcare policies	4%	0	2	4%	0	12	5%	0	7	2%	0	5	2%	0	5
Spousal/partner hiring program	3%		1	7%		22	3%		2	2%		28	2%		7
Lack of diversity	5%	1	14	9%	2	26	8%	1	22	4%	0	14	15%	4	58
Absence of others like me	4%		0	4%		3	3%			6%		6	6%	1	12
My sense of "fit" here	6%	0	0	3%	0	3	5%	0	1	2%	0	4	8%	0	8
Geographic location	5%		16	6%	1	37	5%	1	16	8%		28	2%	1	26
Commute	1%	0	3	1%	1	12	2%	0	6	0%	0	6	1%	0	5
Cost of living	0%	1	19	1%	1	19	1%	1	13	0%		22	1%	1	16
Too much service/too many assignments	12%	4	67	12%	2	38	17%	4	82	12%	2	22	10%	3	42
Teaching load	5%		36	8%	2	36	6%		39	4%	2	43	5%		34
Unrelenting pressure to perform	7%	0	4	8%	3	14	9%	2	9	2%	1	6	9%	1	7
Academic freedom	1%		0	1%		0	1%			0%		1	0%		
Tenure/promotion clarity or requirements	4%	0	3	4%	1	16	4%	0	5	2%	1	12	2%	0	10
Quality of leadership	17%	3	47	11%	2	16	17%	2	31	10%	3	31	18%	1	30
There are no positive aspects	5%	0	0	4%	0	1	3%	0	1	8%	0	13	5%	0	4
Decline to answer	5%		1	4%		5	5%		1	13%	1	28	6%		11

How to improve the workplace for faculty

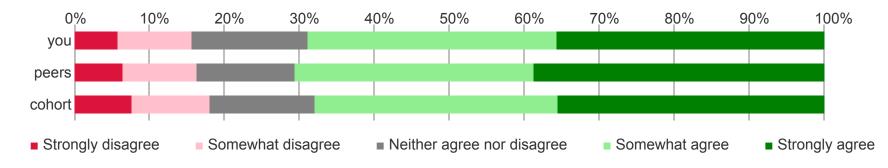
The final question in the COACHE survey asks faculty to describe the one thing your institution can do to improve the workplace for faculty. COACHE analysts assigned all responses to one or more common themes.



Other Global Views

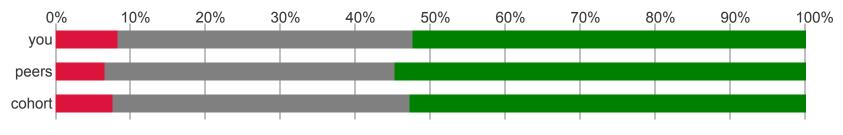
I would again choose this institution

If I had it to do all over, I would again choose to work at this institution.



Recommend department

If a candidate for a faculty position asked you about your department as a place to work, would you...



Not recommend your department as a place to work
Recommend your department with reservations

Strongly recommend your department as a place to work